## Cheshire East Mental Health Strategy Implementation Report 2019-2022 (October 2019)

| Priority     | Aims and Objectives       | Implementation Actions                            | Update   |
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|              |                           |   | (including barriers, challenges and additional work required)                                |
| 1 Transition | - Improve the process and | - Commission a single pathway combining           | - An Early Intervention pathway has been developed by the                                    |
| from         | planning for individuals  | Emotionally Heathy Schools and Children and       | Emotionally Healthy CYP team in conjunction with schools and                                 |
| Childhood to | undergoing many changes   | Young People's Early Help services.               | Early Help services. Cross sector events have been held which                                |
| adulthood    | by ensuring the care and  | - Refresh Children and Young People's Mental      | bought together the Emotionally Healthy CYP provider, voluntary                              |
|              | support they receive      | Health JSNA and include a section on transition   | sector, LA and health partners to ensure a shared understanding                              |
|              | continues to meet their   | from children's to adult's mental health service. | and vision around the pathway and the wider services available to                            |
|              | mental health support     | - Continue to develop the Ignition Panel for Care | children and families.   |
|              | needs.                    | Leavers to be expanded for those with special     | - A referral pathway from the Early Intervention Team and CAMHS                              |
|              | - Ensure a seamless       | educational needs, including those with mental    | 16-19 service to the mental health social care teams has been                                |
|              | transition for children   | health difficulties                               | agreed. Social workers will attend the MDTs regularly to discuss                             |
|              | entering adulthood and    |   | cases and where appropriate take new referrals. Also referrals for                           |
|              | will encourage            |   | care coordination will be discussed at the Community Mental                                  |
|              | independence from an      |   | Health Team meetings. Mental health social workers in adult                                  |
|              | early age so that         |   | services will work alongside the transition workers to ensure an                             |
|              | individuals do not become |   | improved service.  |
|              | over dependent on         |   | - CAMHS will also be re-structured to become a 0 – 19 service                                |
|              | services.                 |   | rather than the current 0 -16 and 16 – 19 structure. This will be a                          |
|              |                           |   | positive for supporting an effective long term transition.                                   |
|              |                           |   | - Further work is being completed on changing and redesigning the                            |
|              |                           |   | children's electronic recording system to ensure information                                 |
|              |                           |   | regarding Mental Health Act assessments is captured.   |
|              |                           |   | - SEND Ignition gathered momentum in October when a train the                                |
|              |                           |   | trainer workshop was held in order to speed up and sustain the                               |
|              |                           |   | approach to person centred preparing for adulthood informing                                 |
|              |                           |   | commissioning.  - A workshop is to be held on 2 <sup>nd</sup> December to start again with a |
|              |                           |   | new Multi-Agency Preparing for Adulthood Strategy. All                                       |
|              |                           |   | appropriate agencies and parent / carers and young people will                               |
|              |                           |   | attend to develop the strategy and the session will be facilitated                           |
|              |                           |   | attend to develop the strategy and the session will be facilitated                           |

| 2 Cared for<br>Children and<br>Care Leavers | - Ensure adequate support, services and information is made available for cared for children and those leaving care.   | - Recommissioning of accommodation and service provision to meet the needs of care leavers across the borough Refresh of JSNA for Cared for Children to include a section on mental health and cared for children/ care leavers will be included.  | by NDTI.  The new Axis Academy (Special Free School for Social Emotional and Mental Health – with a focus on mental health) will open in September / October 2020. Key milestones have been achieved for the project and the design of the school will facilitate multi-agency co-location and outreach  Recommissioning of accommodation and support for care leavers has been agreed by Cabinet. Market Engagement has been undertaken with the provider market and young people and a tender will be going live in early 2020. The mobilisation of the commission of four new Children's Homes has slowed a little in Q3 due to capacity of Ofsted to complete the registration process for each home. The Children's Homes will form an integral part of Bespoke (a Care Hub approach to enhance the wrap around support offer for children on the edge of care, in care and leaving care). Bespoke will include wider health services i.e. CAMHS, SALT and OT. |
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| 3 Employment                                | - Improve the chances for those with mental health conditions to gain, reenter or retain appropriate employmentReduce the number of working age people are out of work with a mental health condition. | <ul> <li>Implement the Proof of Concept Project to enable customers who are Care Act eligible to access paid work or voluntary opportunities.</li> <li>Improve provision for individuals wanting support into voluntary work or paid work of less than 16 hours a week</li> <li>Cheshire East Council to implement the Time to Change pledge to support the mental health and wellbeing of all staff.</li> </ul> | - Proof of concept project has focused on LD referrals with Support Plans. To date, there have been no referrals for people with complex Mental Health issues. However, this will look to be addressed when the European Social Fund Journey First project is due to come on line on 20 January 2020 and one of the main target groups are people with mental health conditions looking for work. This could be for less than 16 hours per week employment. For people in work but at risk of losing their job due to an emerging mental health condition, there is now a new Access to Work funded provision to support retention (please refer to the bottom of this Cheshire East Council web page) :https://www.cheshireeast.gov.uk/jobs and careers/supported employment/welfare-to-work-partnership.aspx - Supported Internships are also available to young people with mental health needs as long as the have an Education, Health and Care Plan.          |

| 4 Personality<br>Disorder | - Improve access to services and psychological therapies for those with a Personality Disorder to ensure adequate and appropriate support  | - Work is underway with the Cheshire and Merseyside Mental Health Programme Board and Health and Care Services to develop a strategy on working with people with personality disorder to improve outcomes through access to the right support at the right time.  | <ul> <li>Time to Change now has a steering group and action plan in place. Council now have 36 Time to Change Ambassadors across the Council working to breakdown the stigma of Mental Health. Activities include attending team meetings, open sessions, and articles in Team Voice.</li> <li>A project group is actively working across the Cheshire and Merseyside footprint to design a new care model for - Borderline Personality Disorder (BPD) to propose to the wider system.</li> <li>By the end of 2019 the project group will have a drafted new care model for BPD. Wider engagement and consultation of the proposed model is planned for early 2020.</li> </ul> |
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|                           |  |   | Some of the models key principles include: - Person centred care based on individual need - Provide care closer to home - To eliminate out of area placements for people with PD enabling people to remain close to friends and family - Reduce length of stay in hospital if someone requires admission. We will actively support transition to community based services To build resilience and awareness in the wider health and care system enabling professionals to understand signs and symptoms of BPD and where to signpost to.   |
| 5 Crisis Care             | <ul> <li>Improve the range of support options 24/7 for those in a mental health crisis, in order to prevent an individual's situation worsening.</li> <li>Implement the Crisis Care Concordat to ensure the needs of those in crisis are met and they receive appropriate support in an</li> </ul> | - Expand the Home Treatment Teams to provide 24/7 crisis care in the community to prevent attendance at A&E and admission to hospital Integrated working between Social Workers and other CWP services including the Early Intervention Team, CAMHS 16 19 teams, to work collaboratively on cases around crisis, for transition and those placed out of area. | - In terms of 24 hour crisis services, there are now 5 short stay community beds operational to enable hospital avoidance and provide a place of safety. CWP is supporting families, carers and patients with travel (beds are 2 in Congleton, 2 in Macclesfield, 1 in Crewe). There have been challenges around acquiring suitable properties in Crewe and another bed planned to come on line in   |

| 6 Building<br>Sustainable<br>Communities | The communities within which we live constitute a fundamental building block to good mental health and are the starting point for any mental health strategy. Cheshire East Council has a lead role in shaping and developing place, connecting communities; planning sustainable places to live which are free from crime and encourage access to green spaces; supporting schools and colleges; promoting public health and working with mental | - Develop an All Age Cheshire East Mental Health Partnership Board to promote partnership working, engage with communities and tackle stigma associated with mental health and monitor the implementation of the strategy.  - Recommissioning of Advocacy services including Independent Mental Health Advocacy and Independent Mental Capacity Advocacy. | September and Draft TOR and membership agreed. We have had extensive commitment so far from the Council, CCG (including GP's), Police, Third Sector, carers and those with lived experience (young people and adults). The Mental Health Partnership Board |
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|  | ,   |   |  |

|  | discrimination.   |   |  |
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| 7 Justice and<br>Mental Health                   | <ul> <li>Work in partnership to improve their outcomes of those with mental health that come into contact with the criminal justice system.</li> <li>Reduce the number of people who are detained as a result of undiagnosed and untreated mental health issues and also support continuity of care after release.</li> </ul> | <ul> <li>Publication of Operational Guidance between Health and Social Care.</li> <li>Map current health and justice liaison Clinical Commissioning and diversion provision and respond imminent tender opportunities.</li> </ul>   | - Social workers and Approved Mental Health Practitioners (AMHPs) are working alongside health colleagues in the mental health criminal justice and forensic services. AMHPs undertake the role of social supervisor for patients who are subject to the special restrictions (restricted patients) set out in section 41 of the Mental Health Act 1983 (the Act) and who have been conditionally discharged from hospital by either the Secretary of State under S.42 (2) or by the First tier Tribunal - Mental Health under S.73 (2) of the Act those subject to home office conditions.  - Cheshire East Head of Service/Locality Manager for mental health have been attending Multi-agency public protection arrangements (MAPPA) meetings which assess and manage the risks posed by sexual and violent offenders: guidance for the police, prison  |
| 8<br>Commissioning<br>More Effective<br>Services | - Develop a more vibrant and responsive market of providers to deliver more choice and control to service users - Develop provision which is flexible, person centred support which promotes independence, recovery and access to universal services.   | - Continue to engage and develop the mental health provider market through the Complex Care Framework including the provision of community accommodation to meet the needs of individuals with mental health conditions.  - Commissioning of integrated services as part of the Adult Mental Health Service Redesign. | - Complex Care Framework has now completed its 4 <sup>th</sup> bidding round. 73 Providers are now accredited to provide services in Cheshire East (40 of which support people with Mental Health). We still have challenges regarding the availability of suitable supported accommodation in some parts of Cheshire East (especially the North and rural areas). Commissioners are engaging with the market to encourage further development within the borough.  - Mental Health Floating Support Service has been recommissioned. New service goes live on 1/12/19. Service will provide short term support to help individuals to remain independent, develop new skills, and manage benefits and access community networks.  - New Adult MH Service Redesign provision will be operational by 9 December 2019. Silk Ward (Macclesfield District Hospital) will provide specialist inpatient treatment and assessment for 15 people with dementia. Mulberry Ward will provide mental health inpatient facilities in a 26-bed mixed gender spacious modern |

|                                  |  |  | ward on one level and will feature an open garden, courtyard, gym facilities and all en-suite bedrooms.  - The CCGs are developing an outcomes based system model which supports people to receive services based on need rather than diagnosis. This will constitute of a review of service thresholds and current pathways.  - CCGs are looking to roll out the All Age Wellbeing Hub model across Cheshire (this is already in place in South Cheshire and Vale Royal CCGs) in order to support early detection, better management and improved treatment outcomes of patients presenting to primary care in order that their physical and mental health can be treated together. This will contribute to improving local community support networks with a range of other providers, including social care. |
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| 9 Mental<br>Health Law<br>Reform | The council will work with<br>the Association of<br>Directors of Adult Social<br>Services to support the<br>review of the Mental<br>Health Act 1983 and the<br>Mental Capacity Act 2005. | - Contribute to the Government review of the Mental Health Act 1983 and the Mental Capacity Act 2005 by actively engaging with the Government via the Association of Directors of Adult Social Services (ADASS). | <ul> <li>Cheshire East Council has contributed to the final report of the All Party Parliamentary Group: Social Work and a new Mental Health Act.</li> <li>The council continues to lead the North ADASS Mental Health group and attends the National ADASS Mental Health group.</li> <li>Further developments in the legislation have been delayed and will now await the formation of a new government.</li> </ul>  |